

Annual Report 2016

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 *Education* Humanity  *Wiss*
nität  *Science* Education *Human*

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Chairman's Welcome

At the end of 2016, the Foundation for Oral Rehabilitation (FOR) proudly looks back at yet **another year of successful development** both regarding our product offering and the fast growing number of our associate fellows.

The launch of important educational offerings like **FOR's Treatment Guidelines** for Single Tooth or **the additional digital textbooks and ePapers**, as well as the execution of another successful scientific consensus meeting have been major milestones in the past year.

Throughout the year of 2016, **we maintained our efforts** to further grow the online offering, the **www.FOR.org platform**.

With over 15,000 registered users at the end of 2016, and around **130 globally-renowned contributing experts** actively contributing, FOR reinforced the efforts to build its virtual community of dental professionals.

Our purpose of supporting **better patient care worldwide** remains at the center of all our activities. We are highly grateful for the **strong commitment and manifold contributions** of the dental and medical community that support us in this endeavor.



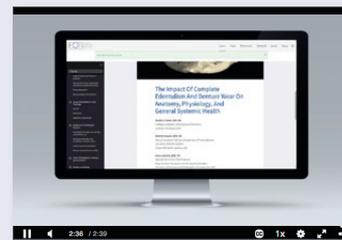
Prof. Dr. Friedrich W. Neukam
Chairman, FOR Board of Trustees

A handwritten signature in black ink, appearing to be 'F. Neukam', written in a cursive style.

COMMITTED TO STAYING AT THE FOREFRONT OF ADVANCED PATIENT CARE

Foundation for Oral Rehabilitation (FOR)

The Foundation for Oral Rehabilitation (FOR) is an **independent, international initiative** that unites professionals from various disciplines to **improve oral health care** and support humanitarian leadership. Since its inception in 2013, FOR's mission has been to **help treat more patients in a humanitarian manner** that best reflects innovation and the highest standards of scientifically-based treatment.



Mission Statement

FOR is committed to improving oral healthcare worldwide.

FOR is a global network of healthcare providers and scientists.

FOR's aim is to improve the patients' wellbeing through scientific knowledge transfer, education and humanitarian efforts, paying close attention to young professionals and those working in underserved populations or communities.

FOR intends to provide dental and medical professionals with innovative guidelines, interactive digital tools and synoptic viewpoints.

FOR's building principle is the credibility, independence and excellence of the experts involved.

THE FOUNDATION FOR ORAL REHABILITATION

FOR Activities

With specific objectives, **FOR Activities are centered on three key areas: Science, Education and Humanity.** By combining these three key activities with **peer-to-peer knowledge sharing** and engaging online content developed by some of the world's most renowned clinicians, **FOR is leading the way in helping fellows employ modern treatment concepts** in order to improve patient care.

FOR Science

Helps participants stay at the forefront of innovation and advancements in the field of clinical practice for the benefit of patients.

FOR Education

Explores new formats and groundbreaking learning environments that support professionals in their pursuit of optimal treatment options for patients.

FOR Humanity

Supports and initiates humanitarian engagements and builds a global community of professionals who personify courage, passion and generosity.



FOR Board of Trustees by December 31, 2016



Dr. Friedrich Neukam
(Chair)



Dr. Charles Goodacre



Dr. Jay Malmquist



Dr. Regina
Mericske-Stern



Dr. Stefan Holst



Adrian Schell

THE ORGANIZATIONAL STRUCTURE OF FOR

FOR Leadership



FOR Chair
 Prof. Dr. Friedrich W. Neukam



FOR Center Executive Director
 Ursula Stocker

The Foundation for Oral Rehabilitation elected Professor Dr. Friedrich W. Neukam from Germany as Chair of the foundation's Board of Trustees (BoT) in July 2014.

In addition to his duties within FOR, Prof. Neukam is a globally-renowned maxillo-facial surgeon and scientist, often lecturing on such diverse topics as tumors and pre-prosthetic surgeries, cleft lip and palate reconstructions, implantology and bone augmentation.

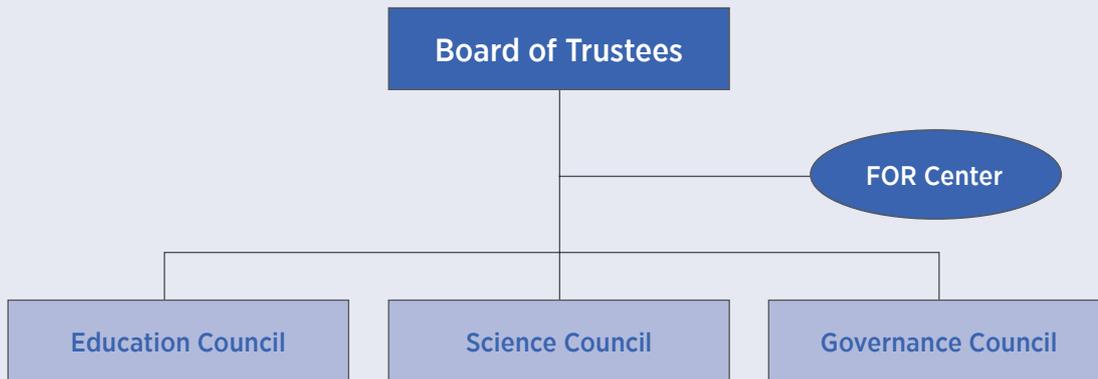
A former president of the German Society of Implantology (DGI), former secretary general of the European Association of Osseointegration (EAO), and former editor-in-chief of the Journal of Oral and Maxillofacial Surgery, Neukam has received degrees from both the universities of Mainz and Hanover in Germany.

Since 1995, he has served as the director of the Clinic for Maxillo-Facial Surgery at the University Hospital in Erlangen-Nuremberg.

Lending support to FOR's daily operations, Ursula Stocker joined FOR as the Executive Director FOR Center in September 2014.

In her role, Ursula leads the FOR Center team and works closely with the FOR Board of Trustees, the sponsor and the international expert faculty on shaping and further executing the global activities of FOR in the areas of Education, Science and Humanity.

The Organizational Structure of FOR

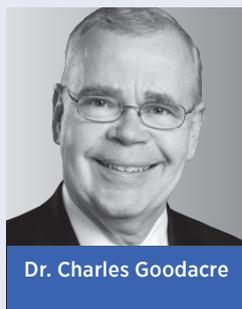
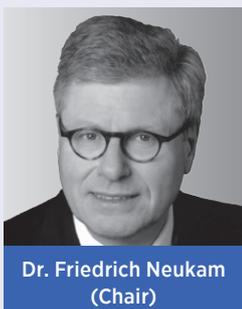


FOR Governance Council

Under the leadership of Prof. Dr. Friedrich W. Neukam, **the Governance Council met twice in 2016**, and oversaw two meetings involving the entire Board of Trustees. At these meetings, the **strategic direction has been visualized and enabled** by the Board of Trustees culminating in the activities highlighted above as well as careful consideration of resource allocation.

In total, FOR saw significant activity in 2016 with the **Education Council, Science Council, and the Governance Council**, all overseeing events and programs that continue to support FOR’s mission.

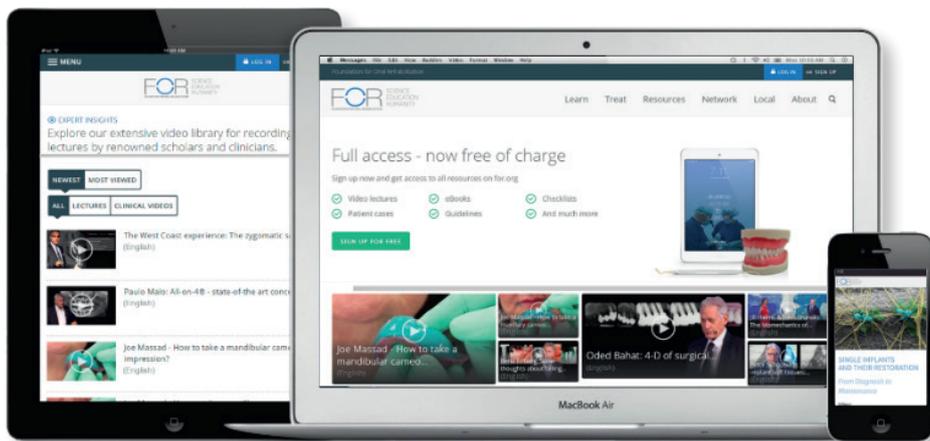
FOR Governance Council Members as of December 2016



OVERVIEW

Global Council Activity Reports

FOR.org remains the key portal through which the Foundation achieves its objectives to **disseminate knowledge on advanced treatment modalities** for patients and also allow for **peer-to-peer learning** and knowledge exchange.



FOR.org offers a great variety of resources which can be accessed from all sorts of devices.

With over 15,000 registered users and around 130 globally-renowned contributing experts, the website functions as the entry point to the scientific and educational initiatives that the Foundation undertakes.

Since the website's inauguration, FOR.org has launched more than 300 expert videos, 80 patient cases, 3 digital textbooks, 2 ePapers, 2 treatment guidelines, and much more.

Establishing the infrastructure and building the content continues to require significant amounts of work, including procurement of digital video archives and digital images of patient treatments, a review process to prepare materials for web dissemination, and a feedback mechanism to establish areas for improvement.

As of March 2016, access to FOR.org has been made free of charge. After having received a constant flow of overwhelmingly positive feedback on the content and its usefulness, the FOR Board of Trustees has taken the decision to fully open up the website to everybody who signs up, without any payments. This decision is in line with FOR's mission and supports the humanitarian ambition of the foundation.

FOR ACTIVITY REPORTS

FOR Facts

Facts at a Glance at the end of 2016

Top 10 Visiting Countries in 2016

FOR.org’s Online Interaction

Analysis of user interaction at FOR.org is very encouraging. Analytics (shown below) demonstrate a strong increase in activity for the year 2016 and illustrate the wide-spread geographical reach of FOR.org. FOR currently has registered users from more than 130 countries. A drastic improvement in the bounce rate from 40% in 2013/2014 down to under 10% in 2016 indicates how much more attractive the website has become with its fast growing content. (Bounce rate is the percentage of visitors who navigate away from a site after viewing only one page. A lower number is thus better.)

	2013	2014	2015	2016
Sessions ¹⁾	21,965	46,504	203,787	293,391
Users ²⁾	8,700	23,027	108,323	155,172
Associate Fellows ³⁾	1,228	3,149	7,776	15,029

¹⁾ A session is the period of time a user actively engaged with the website.

²⁾ Users that have had at least one session within the selected date range. Includes both new and returning users.

³⁾ By year end (31.12.)

FOR ACTIVITY REPORTS

FOR Science Council

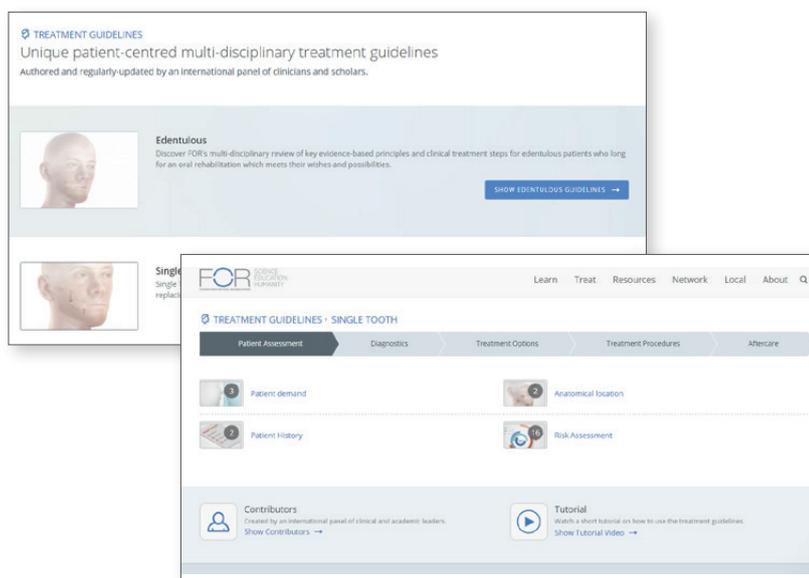
The Science Council **launched the evidence-based Treatment Guidelines for Single Tooth** and conducted its **third scientific Consensus Meeting** at the University of Pennsylvania, Philadelphia, USA.

Treatment Guidelines

The evidence-based Treatment Guidelines on Single Tooth treatment were released in June 2016. The Treatment Guidelines are a multi-disciplinary review of key evidence-based principles and clinical treatment steps. Developed by leading clinicians and scientists, the Treatment Guidelines are a comprehensive, ready reference for clinicians interested in covering implant-based treatment specifically for single tooth indications.

Including all treatment phases – from patient assessment and diagnostics to treatment options, procedures and aftercare, the multi-disciplinary tool comprises topics from both the prosthetic and surgical perspectives, and incorporates key evidence-based protocols essential to ensuring proper treatment outcomes.

A patient-centered online tool available for desktop and laptop computers as well as mobile and tablet devices, the Treatment Guidelines also provide links to a full range of additional resources such as patient treatment histories and documentation, reference literature in PubMed and video lectures.



“The decisive advantage for FOR’s offering is in their online availability, that they are web-based and offer worldwide access to all FOR fellows. This has a key impact in countries where direct access to print media or other knowledge resources is not always available.”

Daniel van Steenberghe

FOR ACTIVITY REPORTS

Scientific Consensus Meeting

FOR organized **its third Consensus Meeting** at the University of Pennsylvania in Philadelphia, USA, from 30.11.-1.12.2016. The two-day event focused on **“Prosthetic protocols in implant-based oral rehabilitations”**.

Leading up to the Consensus Meeting, the Science Council collaborated with the co-chairs, Dr. Markus Blatz from Penn Dental Medicine and Dr. Charles Goodacre, to prepare the Meeting. FOR invited an international team of eleven experts to expound upon the different aspects of prosthetic protocols. Their systematic literature review led to a compilation of reports that were distributed and debated among experts at the Consensus Meeting.

In-depth findings and analysis will be available in the European Journal of Oral Implantology and on www.FOR.org.

A fourth Consensus Conference has already been kicked off and will take place in November 2017 in Leuven, Belgium.



The group of experts from left to right, standing: Drs. Markus Blatz, Joannis Katsoulis, Vygandas Rutkunas, Avinash Bidra, Radi Masri, Frank Tuminelli. Seated: Daniel van Steenberghe, Petra Gierthmuehlen, Friedrich Neukam, Wael Att, Charles Goodacre.

A HUB FOR LEARNING AND COLLABORATION: FOR.ORG

FOR Education Council

Under the **leadership of Prof. Charles Goodacre**, FOR continued to develop its **educational offering** on the online platform, which emphasizes a **modern approach to learning**.

Expert Video Insights

With **300 videos** currently available and new ones being continuously launched, FOR's Expert Video Gallery is an **excellent showcase for clinicians** to discuss patient care options, **science and even controversial topics**.

Patient Cases

With around **80 patient cases** available in FOR's library, all treatment histories are designed to provide clinicians with a **step-by-step guide to treatment planning**, preparation, as well as both standard and alternative approaches to procedures. Our associate fellows like to use the **comment functionality** under each patient case to discuss the treatments and **get further details and explanations** from the clinicians who have performed the treatments.



FOR EDUCATION COUNCIL

eLibrary



FOR has continued **to grow its eLibrary by launching one full digital book and two ePapers in 2016**. ePapers have been added as a new type of resource, providing a fast and easy access to current topics.

Digital Book: Implant Overdentures: from diagnosis to maintenance

Under the chairmanship of Drs. Charles Goodacre and Patrick Naylor from Loma Linda University School of Dentistry, a team of 34 clinicians has joined forces to author the 14 chapters, reaching from diagnosis to oral hygiene maintenance. Complete with over 1,200 images, over 50 videos and more than a 1,300 scientific and literature references, Implant Overdenture: from diagnosis to maintenance is a comprehensive textbook that provides clinicians with intensive research on the best practices for implant overdentures. Self-assessment questions throughout the text and end of chapter quizzes allow readers to assess their understanding and make it easy for faculty to use the book within their curricula.

“Educational resources need to provide a synthesis of available knowledge and clinical procedures, be richly illustrated, scientifically up-to-date, contain videos when appropriate, and permit users to self-assess their knowledge acquisition”

says FOR Global Education Chair and Board of Trustees member, Dr. Charles J. Goodacre.

This publication reflects many decades of experience, passion and commitment to the art of dental restoration through implant overdentures.

ePaper: A Multidisciplinary Approach for Temporo-Mandibular Disorders Management

Authored by Dr. Claudia Dellavia and a team of contributors from the University of Milano, Italy, this paper constitutes a valuable reference for the diagnosis and treatment of temporomandibular disorders:

- Classification of temporomandibular disorders
- Signs, symptoms and diagnostic criteria
- Risk factors and prevention
- Treatment modalities for TMD
- Assessment of treatment success

ePaper: Recognition, Assessment and Management of Implant Related Nerve Injuries

Authored by Dr. Tara Renton from King's College London, UK, this ePaper provides science-based clinical recommendations for both the prevention and management of implant-related nerve injuries.

Risk Scoring Tool

The peri-implant pathology risk scoring tool has been developed by a research group from Portugal in order to help identify certain risk factors of peri-implant pathology. After answering a series of questions, the tool will trigger a risk score, which can be used, for example, to make patients aware of the need to reinforce certain hygiene habits.

In addition, the tool will yield a recommendation for recall frequency based on the risk level.

Financial Audit & Review 2016



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To the Board of Trustees of
Foundation for Oral Rehabilitation, Luzern

Zurich, 21 April 2017

Report of the statutory auditor on the limited statutory examination

As statutory auditor, we have examined the financial statements (balance sheet, income statement and notes) of Foundation for Oral Rehabilitation for the financial year ended 31 December 2016.

These financial statements are the responsibility of the Board of Trustees. Our responsibility is to perform a limited statutory examination on these financial statements. We confirm that we meet the licensing and independence requirements as stipulated by Swiss law.

We conducted our examination in accordance with the Swiss Standard on the limited statutory examination. This standard requires that we plan and perform a limited statutory examination to identify material misstatements in the financial statements. A limited statutory examination consists primarily of inquiries of company personnel and analytical procedures as well as detailed tests of company documents as considered necessary in the circumstances. However, the testing of operational processes and the internal control system, as well as inquiries and further testing procedures to detect fraud or other legal violations, are not within the scope of this examination.

Based on our limited statutory examination, nothing has come to our attention that causes us to believe that the financial statements do not comply with Swiss law and the deed of foundation.

Ernst & Young Ltd

Mike Sills
 Licensed audit expert
 (Auditor in charge)



Michaela Held
 FCCA

Enclosure

- ▶ Financial statements (balance sheet, income statement and notes)

Balance sheet

in CHF	31.12.2016	31.12.2015
Assets		
Cash and cash equivalents	437,096	847,362
Current prepaid expenses and accrued income	1,847,787	1,058,238
Total current assets	2,284,883	1'905'600
Total non-current assets	-	-
Total assets	2,284,883	1,905,600
Liabilities and foundation capital		
Trade accounts payable due to third parties	6,061	37,900
Other payables due to third parties	50,678	300,036
Accrued expenses and deferred income	13,470	141,575
Total current liabilities	70,209	479,511
Total non-current liabilities	-	-
Total liabilities	70,209	479,511
Foundation capital	1,000,000	1,000,000
Annual result brought forward	426,089	124,215
Annual result for the current year	788,585	301,874
Total foundation capital	2,214,674	1,426,089
Total liabilities and foundation capital	2,284,883	1,905,600

Notes to the Financial Statements

General

The aim of the Foundation for Oral Rehabilitation, legally registered in Luzern, Switzerland, is to promote excellence in the fields of restoration of the mouth, jaw and face; implant dentistry and related solutions through the provision of knowledge, experience and scientific documentation to improve the quality of life of patients and to increase the effectiveness of oral health.

Basis of presentation

These financial statements have been prepared in accordance with the provisions on commercial accounting as prescribed in articles 957-963b Swiss Code of Obligations (CO) (effective 1 January 2013). In 2015, the financial statements have been prepared for the first time in accordance with the new Swiss accounting law. Prior year amounts have been restated to conform to the current year presentation.

Income Statement

in CHF	2016	2015
Income		
Donations received	1,387,701	3,246,278
Income from participation fees	-	20,182
Total Income	1,387,701	3,266,460
Expenses		
Expenses for global education	-529,810	-1,539,600
Expenses for donations	-	-100,788
Expenses for board of trustee	-49,950	-311,932
IT expenses	30,137	-392,714
Other operating expenses	-22,984	-654,552
Operating expenses	-572,607	-2,999,586
Operating result	815,094	266,874
Financial income	4,249	200,470
Financial income	-30,758	-165,470
Annual result	788,585	301,874

Translation of foreign currency

The Foundation's functional currency is EUR. For statutory reporting, the reporting currency is CHF. The following principles are applied for revaluation: Equity is translated at historical rates. All other balance sheet items are translated at the spot rate 1 EUR = CHF 1.072273. The translation of the items on the income statement are translated at average rates 1 EUR = CHF 1.090177. Resulting revaluation unrealized losses are recognized in the income statement and unrealized gains are deferred.

Average number of full-time equivalents (FTEs)

The foundation has no employees as in previous year.

Subsequent events

There have been no significant events between 31 December 2015 and the date of authorization that would require adjustments to the financial statements or disclosures.

FOR YOU:

How you can benefit from FOR

FOR offers a broad range of benefits available to its associate fellows who are registered on the FOR.org platform. These benefits all directly support FOR's mission, which is to help **treat more patients in a humanitarian manner** that **reflects innovation** and the highest standards of scientifically-based treatment.

The FOR network **targets clinicians from all disciplines** interested in learning and incorporating modern treatment concepts and education tools. It not only offers resources, but also **encourages experts around the world** to share their experiences and connect with peers.

Registered Associate Fellows have **exclusive access** to a broad range of valuable benefits created to help them stay at the **forefront of innovation** and keep current on the latest treatment options available for their patients:



Associate Fellow benefits:

- Gain full access to the educational resources onFOR.org
- Download FOR's Safety and Treatment Checklists – mobile and PDF
- View around 300 Expert Videos
- Browse through more than 80 Patient Cases
- Access the latest Treatment Guidelines
- Download FOR's digital textbooks and ePapers
- Use the Risk Scoring and 3D Simulation tools
- Access all resources around specific topics at one click in the Content Browser
- Use FOR's Infographics to communicate with your students and patients
- Join a global network of experts and peers and participate in discussion in the online forums
- Check the Faculty Page to see how to best leverage FOR resources in universities



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JOIN FOR MAKE A DIFFERENCE